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SCOPE

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THE VOICE OF THE QUIET PROFESSIONALS

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ON THE COVER



Staff Sgt. Anthony Legotti, 193 Security Forces Squadron, Raven #1777, demonstrates specialized skills and tactics during simulated threat encounters scenarios. (Photo by Tech. Sgt. Culleen Schaffer.)

State Command Chief Perspective



By Command Chief Master Sgt. Victor H. Guerra

State Command Chief

The holidays are often a time of reflection, and I can think of no better time than now to reflect on the future of the National Guard and how we might be able to affect that future.

With Congress wrestling with the budget and the economy, budget cuts are inevitable, which will include military spending. We all have a voice, through our legislators, as to how we feel these cuts should be accomplished. Our individual voices can be made louder and more powerful through Professional Military Organizations.

What are PMOs? PMOs are formed to recognize and represent groups of individuals, and their ideals, interests and goals. They often spur camaraderie and esprit de corps, and frequently provide lobbyists for military legislation. Some of the National Guard/Air Force related PMOs are the Pennsylvania National Guard Associations, www.pngas.net, which is made up of the Pennsylvania National Guard Enlisted Association and the National Guard Association of Pennsylvania; the national parent organizations of PNGEA and NGAPA, the Enlisted Association of the National Guard of the United States, www.eangus.org, and the National Guard

Association of the United States, www. ngaus.org; the Air Force Sergeants Association, www.hqafsa.org, and the Air Force Association, www.afa.org. There are others related to all branches of the military such as American Veterans, www. amvets.org, and Veterans of Foreign Wars, www.vfw.org.

This is by no means a complete list as there are numerous PMOs out there. These are just a few that come to mind. The general goals of many of these organizations are to maintain a strong national defense; maintaining compensation and benefits as sufficient levels; represent the interests of military personnel, and their families and survivors; respond to assaults upon the compensation and benefits earned by military members; and educating the public on the demands and sacrifices associated with serving in our military, and the need to maintain a system of compensation and benefits in order to attract and retain personnel to meet the Nation's defense requirements, both today and in the future.

More specific goals of the various PMOs differ depending on the membership the organization represents. For instance, PNGAS has the specific interests and goals of Pennsylvania National Guardsmen (both Air and Army) at heart, as do EANGUS and NGAUS only at a national level. You can also see how the other PMOs would represent their membership's specific goals and interests as well.

If you're not already a member of one of these organizations, I highly encourage you to join one or more of the Professional Military Organizations that echoes and/or embodies your personal ideals, interests and goals. These organizations battle for us in the halls of Congress where decisions are made that affect our future and the future of our families.

Their power and influence comes from the number of members they represent. After all, we always need to be on the look out for our (and our family's) future.





For the month of November

Promotion to Master Sergeant

Robert H. Donley	193 SOS
John M. Lyons	201 RHS
Christine L. Inch	271 CBCS

Promoted to Technical Sergeant

Brenda Y. Hall	193 LRS
Kalie E. Behler	193 LRS
Matthew B. Winkelspecht	193 MDG
Ricky R. Archer	193 AMXS

Promoted to Staff Sergeant

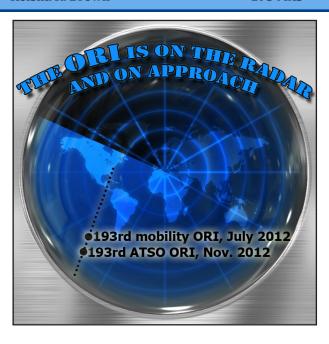
Ashley B. Thieroff	193 SOS	
Rachel M. Landsberger	193 AMXS	
Nathan R. Shank	148 ASOS	
Kenneth A. Clouser	211 EIS	
Julia K. Fickes	553 Band	

Promoted to Senior Airman

Zachary D. Smith	193 MXS
Joshua K. Whiteman	193 MXS
Mark Anthony X. Durick	271 CBCS
Matthew S. Gold	211 EIS
Christine D. Tedesco	211 EIS

Promoted to Airman First Class

Keisha R. Brown 193 MXS



News In Brief

Arlington National Cemetery Breaks Ground for Columbarium

WASHINGTON, Nov. 30, 2011 – Arlington National Cemetery began its first major construction project in nearly eight years today with a ground-breaking ceremony for a 20,000-niche columbarium that will extend the life of the cemetery's inurnment space to 2024.

A columbarium is a structure that holds urns containing cremated remains.

Construction on the cemetery's ninth columbarium begins in January, with completion expected in June 2013, said Army Col. Victoria Bruzese, the cemetery's chief engineer. The new structure will dwarf the previous eight columbariums, she added, the largest of which contains 8,000 niches and the smallest 3,000.

"This will be 540 feet long, 116 feet wide, and at its highest elevation about 11 feet tall," Bruzese said following the ground-breaking. "We'll have more than 20,000 niches, which gives us the ability to have three to four inurnments within each niche -- service member, spouse, children -- so we're looking at more than 60,000 inurnments, so that's significant."

The new columbarium will be almost the length of two football fields.

To read more about the latest Arlington ground breaking, visit: http://www.defense.gov//news/newsarticle.aspx?id=66299.

Last Vietnam vet to retire from North Dakota national guard

FARGO, N.D., Nov. 29, 2011 – The last North Dakota National Guard member to have served in the Vietnam War is slated to retire on Nov. 30, 2011.

Army Master Sgt. Alan K. Peterson of West Fargo, N.D., will be honored during a retirement ceremony at the Armed Forces Reserve Center here. He is the last of many Vietnam veterans to have served in the state's Army and Air National Guard during the past 30 years, officials said.

Peterson joined the Navy's delayed entry program shortly before he graduated from Pine River High School in Minnesota in 1970. He served as a plane captain on the aircraft carrier USS Kitty Hawk in the Gulf of Tonkin off of the coast of Vietnam, where he maintained and cleaned aircraft, assisted pilots and tracked aircraft work orders.

In July 1972, he was sent to shore for an eight-month stint at Tan Son Nhut Air Base outside of Da Nang. There, he worked with other service members to replace tail hooks, patch holes, and repair aircraft landing gear. To read more about Master Sgt. Peterson's career, visit: http://www.defense.gov//news/newsarticle.aspx?id=66276

Rare training opportunity reaps joint benefits

Story by Tech. Sgt. Erin Heiser

Public Affairs Specialist

On any given day, whether in a remote, forward deployed environment or a tropical island, aircraft carrying high ranking U.S. and foreign dignitaries arrive and depart with little fanfare. While on the ground, these aircraft, and the VIP passengers on board, require the presence of a highly specialized team of Airmen charged with protecting the aircraft, the crew, the passengers, and the mission.

Implemented in 1997, Phoenix Raven consists of teams of specially-trained security forces personnel, "dedicated to providing security for Air Mobility Command aircraft transiting high terrorist and criminal threat areas," according to the AMC fact sheet for the Raven program. "The Phoenix Raven program ensures an acceptable level of close-in security for aircraft transiting airfields where security is unknown or additional security is needed to counter local threats."

It just so happens that the 193rd has a few Ravens of its own.

Staff Sgt. Anthony Legotti, 193 Security Forces Squadron, is a member of the highly specialized Phoenix Raven program. Since becoming Raven #1777 in 2009, Sergeant Legotti has traveled the world, several times over, providing security for a myriad of missions involving DV transport and more. Most recently, he has been assigned to support Washington D.C. Air National Guard missions with the 201st Airlift Squadron.

And it was during one of these missions that two airmen – one a pilot, the other a Raven – would engage in a conversation that would eventually lead to a rare and invaluable joint training opportunity.

"...We were supporting the 201st on a VIP transport mission. During one of our stops, Capt. Shattles asked about our weapons and noted that the aircrew doesn't receive formal training on the M4 rifle. He highlighted the fact that if the Ravens were killed during an attack, the aircrew would not be able to pick up their weapons and defend themselves."

That conversation was the beginning of a short and highly supported endeavor to bring the two units together for a rare and extremely valuable joint training session. The purpose of the training was two-fold: demonstrate Raven response to potential threat scenarios and provide the 201AS aircrew with M4 weapon training.

The scenario-based training provided 193rd leadership an opportunity to observe the Ravens as they demonstrate three possible encounters within an austere environment in a forward deployed loca-

tion. Sergeant Legotti led each scenario, in which a local national approached the aircraft asking for water.

"In the first scenario, we successfully employed the use of Verbal Judo—a non-confrontational technique used to smooth over potentially volatile situations," said Sergeant Legotti.

"The second scenario depicted an aggressive physical assault, resulting is the use of an escalated level of force, while the third scenario demonstrated the use of

see Joint, Page 5



Maj. Brian Winkler, pilot, 201st Airlift Squadron, Joint Base Andrews, Md., briefs 193 SOW leadership on the benefits of the joint Raven training. (Photo by Tech. Sgt. Culleen Schaffer.)

Airman becomes back to back Armed Forces golf champion

Story provided by Tech. Sgt. Brent Will

Command Support Staff

Tech. Sgt. Brent Will represented the Pennsylvania Air National Guard and the 193rd Special Operations Wing at the 2011 Air Force Golf Championship, Luke Air Force Base, Glendale, Ariz.

The competition brought together 26 male golfers and three female golfers from all over the world to compete in a 72 hole stroke play golf tournament. The top six male finishers moved to represent the Air Force in the Armed Forces Championship in Fort Jackson, S.C.

Sergeant Will started the Air Force Championship with rounds of 77 and 79 leaving him 12 shots off of making the team at the sixth spot. After two dismal rounds, he was uncertain he would make the team. After a third round 69, he was still eight shots off of the team. Heading into his fourth round, he needed something spectacular to happen in order to make the team.

"I went into the final round with the mind set of seven birdies," said Sergeant Will. "I felt if I could post a 64 I would make the team."

Sergeant Will's final round turned out to

be something special.

"I played solid golf, but I was two over through eight holes," Sergeant Will said. "I needed to step it up if I wanted to accomplish my goal of making the team, so I gave myself a little talk and said a prayer on the next tee. It must have worked because I dunked my second shot from 70 yards for eagle on the par four and then went on a tear to shoot eight under thru the final 10. It was a career round and one I will never forget."

With his career final round of 65, Sergeant Will accomplished his goal of

making the team by one with a four round total of 290.

Sergeant Will traveled with the Air Force Golf Team to Fort Jackson to compete against the Army, Navy, and Marines in the 2011 Armed Forces Golf Championship. The Air Force team won the gold medal in edging out the Army by 12 shots.



The 2011 Air Force golf team won the gold medal in the 2011 Armed Forces Golf Champtionship. Tech. Sgt. Brent Will (second row, third from the left) of the Wing made the team for the second year in a row. (U.S. Air Force photo).

Sergeant Will's four round total of 304 left him in 12th place overall at the 2011 Armed Forces Championship.

"It was another great year with the Air Force winning the Gold medal and another great experience," said Sergeant Will.

To read more about Sergeant Will's golf career visit: http://www.193sow.ang.af.mil/shared/media/document/AFD-101203-054.pdf

Joint Raven training (continued from page 4)

deadly force."

For Wing leadership, the demonstrations provided an up-close look at the tools and techniques used by our Ravens to diffuse potential security threats to high valued assets. For members of the 201AS, it was a welcomed opportunity to train for possible scenarios they hope they never have to encounter.

"AFSOC has resources we don't have," said Capt. Dave Shattles, 201st Standards and Evaluation. "This type of collaboration is above and beyond our normal training activities and gives us an opportunity to learn skills and techniques that would not be available to us otherwise."

ASFOC has their own version of the Phoenix Raven program called the De-

ployed Aircraft Ground Response Element A DAGRE is essentially the same as a Raven but is required to undergo additional training specific to the AFSOC mission.

"This type of training has given us an overall better awareness of Raven capabilities," said Capt. Shattles. "Learning about the types of skills they possess has opened up the way Aircraft Commanders utilize and deploy the Ravens while on the road, supporting missions."

For the 201st Airlift Squadron, that mission is to provide shortnotice worldwide transportation for the Executive Branch, Congressional Members, Department of Defense officials and high-ranking U.S. and foreign dignitaries in support of the 89th Airlift Wing.

The 193rd SOW Ravens, in turn, are responsible for keeping such high value assets safe.

"This training has definitely increased the bond we share with the 201st." said Sergeant Legotti. "We fly on their planes. They don't know how to use our weapons. That's not the case anymore for this crew...and that's a good thing."

The purpose of the training was twofold, but the end result produced exponential benefits.

"In DV transport, we offer an experience that is safe, reliable, and comfortable," said Capt. Shattles. "And together, with this Raven team and this rare training opportunity, we are able to continue providing just that."

Have a story to tell, job vacancy or an announcement? Scope can work for you, contact the public affairs office.

All Scope submissions must be received by the Sunday of the UTA prior to the desired run date.

Leadership style: personal matter, professional backbone



Story by Chief Master Sgt. Jerome T. Staquet

Security Forces Manager
As you progress through your military
career, you will have the opportunity to interact

with numerous leaders and view a variety of leadership styles. With that being said, you are probably asking yourself if any given style is better than the others?

The answer is no.

Each individual adopts their own style, sometimes blending multiple styles of leadership, picking and choosing what they like or need depending on the situation. For example, the authoritative or autocratic style may not be appropriate or necessary, when a democratic style would be more productive, this is all situational dependent.

Each new promotion brings with it greater responsibilities, as you progress through the ranks you are provided opportunities to develop your leadership style, through enlisted development courses such as ALS, NCOA and SNCOA. However, these courses are only the beginning of your leadership development. It is up to you to seek out additional opportunities to develop your leadership style, through CCAF, and other post-secondary education.

Most personnel in the military will be

tasked as leaders at the tactical and operational levels, however you must demonstrate personal leadership before you can be an effective leader to others.

You do this by emulating the standards in AFI 36-2618, The Enlisted Force Structure, or "the little brown book." Meeting or exceeding the standards for dress, personal appearance, physical fitness, and customs and courtesies are just the beginning. How can you lead others, if you cannot lead yourself?

As you develop your leadership style and gain valuable leadership skills, don't wait to showcase the knowledge that you have accumulated. You can wait for leadership opportunities to be given to you, in which case you may be waiting a very long time or you can seek out opportunities to demonstrate your skills as a leader.

You can do this by volunteering to lead a team or by stepping up to head up a project. Make yourself stand out, show your current leadership that you have what it takes to be a solid leader.

Maj. Gen. William Etter visits, tours 193rd



Maj. Gen. William Etter, Deputy Director Air National Guard and Brig. Gen. Eric Weller, Commander 193rd Special Operations Wing walk off the flight line at Harrisburg International Airport shortly after general Etter's plane landed. The general visited the 193rd on October, 28th and was given a tour of the facilities and aircraft of the 193rd. (Photo by Senior Master Sgt. David Hawkins.)



Sounding Off

What you need to know to keep you flying...

Blood drive announced

Unleash the hero in you, Saturday Jan. 7 from 8 to 11:30 a.m. by registering for the upcoming blood drive in the dining facility atrium. The bloodmobile bus will be located in front of the Headquarters Building. This drive aims to support Central Pennsylvania-based individuals in need of blood.

If you have any questions please e-mail or call Master Sgt. Denise Teats, extension 2426 or Tech. Sgt. Amy Snyder at extension 2370. We look forward to seeing you!

What's on the Menu....

Constellation Cafe

Hours of operation 11:30 a.m. to 1:00 p.m.

Come in to the Constellation Cafe on Saturday for the Wing's annual tradition as commanders, chiefs and first shirts serve the holiday meal!

SATURDAY

(Both Lines)

Roast Beef
Stuffed Chicken Breast
Yams
Mashed Potatoes/Gravy
Carrots
Shrimp cocktail
Assorted rolls

Soup De Jour Salad Bar

Assorted Desserts

Need space for a working lunch?

The atrium is now available and able to accommodate up to 24 people. Please call extension 2456 to reserve this space.

All reservations must be made 48 hours in advance.

Ronald McDonald House drive scheduled

The 193rd Special Operations Wing Enlisted Council is having a drive for Ronald McDonald House. Boxes will be put out at the end of October's drill. The drive will run until December's drill.

Here are items that are needed for the drive:

Food items: single serving cereal, chips, crackers, candy, cookies, microwave foods, fruit juice, pop tarts, breakfast bars

Supply items: disinfectant spray, high efficiency laundry detergent, liquid hand soap/ hand sanitizer, plastic utensils, paper towels, tissues, toilet paper, paper plates and bowls

Toiletry items: shampoo, conditioner, lotion, deodorant, tooth paste, tooth brush, body wash

For the kids: Family DVDs and board games, coloring books, crayons, books, various toys for children of all ages

Gift cards: Kmart, Karns, Giant, Wal-Mart, Weis, Applebee's, Bob Evans, Friendly's, Isaac's, McDonald's, Staples, Sheetz, Turkey Hill, pre-paid phone cards

ZOP established at Wing

With an ever-decreasing defense budget, we need to maximize the use of our resources. One sure way to insure this happens is to reduce overpricing in Air Force acquisitions. The Zero Overpricing Program was established for this purpose. In addition, the program interfaces with the Suggestion Program to provide recognition and awards to personnel who successfully identify such overpriced items.

If you have reason to believe an item is overpriced, complete an AF Form 1046, "Zero Overpricing Challenge/Referral" and forward it to 193LRS/LGRMCE/Airman 1st Class Alicia Foy, extension 2384 for processing.

Airmen complete GPS airdrop mission

12/1/2011 - SOUTHWEST ASIA (AFNS) -- Airmen from the 772nd Expeditionary Airlift Squadron successfully completed an airdrop mission to Combat Outpost Herrera in east Afghanistan, using GPS-guided bundles to deliver the supplies Nov. 27.

The C-130 Hercules, operated by its crew from the 451st Air Expeditionary Wing at Kandahar Airfield, Afghanistan, airdropped 18,000 pounds of fuel to Oklahoma Army National Guard Soldiers of the 1st Battalion, 279th Infantry, using the Joint Precision Airdrop System while high above the reach of enemy weapons.

JPADS is a dynamic tool in the world of resupply. Once a bundle is launched, it is directed by an Autonomous Guidance Unit. While floating to Earth, the AGU guides it to a programmed point of impact -- much like joint direct attack munitions. read more: http://www.af.mil/news/story.asp?id=123281759.